

**Department Name: International Trade Consortium** 

Reporting Period: FYE 9/30/05 3<sup>rd</sup> Quarter (April-June)

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**Department Name:** International Trade Consortium

**Reporting Period:** FYE 9/30/05 (Quarter 3)

#### MAJOR PERFORMANCE INITIATIVES

Describe Key Initiatives and Status

Check all that apply

#### **Initiative ED1-4 - Increase International Commerce:**

Organized and conducted two (2) ITC-led business development trade missions to:

- 1. Kenya & Uganda, April 2-10, 2005. Twelve mission participants attended a total of 249 business appointments. Participants reported expected future sales of \$17.725 million; expected future representation agreements totaling \$40.075 million; and expected future licensing/joint venture agreements worth \$26.55 million over the next 12 months, respectively (total economic impact \$84.35 million).
- 2. Turks & Caicos Islands, June 8-12, 2005 (under the ITC's Caribbean Trade Initiative Program). Twenty six mission participants attended a total of 33 business appointments. Participants reported actual sales of \$332,000. Additionally, they reported expected future sales of \$26.8 million; expected future representation agreements totaling \$36.9 million; and expected future licensing/joint venture agreements worth \$87.9 million over the next 12 months, respectively (total economic impact \$151.93 million). Note: Reported results from some mission participants for Turks & Caicos mission are still pending and overall results may increase in future.

<u> N</u> Strategic Plan
Business Plan
Budgeted Priorities
Customer Service
ECC Project
Workforce Dev.
Audit Response
Other
(Describe)

Total anticipated economic impact of 2 ITC-led missions: \$236.28 million.

#### **Initiative ED1-4 - Increase International Commerce:**

Certified and funded three (3) third-party trade missions:

- 1. Florida Foreign Trade Association (FTAA) incoming mission from the Dominican Republic April 10-14, 2005. FFTA reported 200 business leads out of 355 business appointments resulting in \$2.66 million in immediate sales and additional expected future sales and representation agreements of \$49.69 million over the next 12 months (total economic impact \$52.35 million).
- 2. Dominican America Chamber of Commerce of Florida incoming mission from the Dominican Republic on April 27, 2005. The Chamber reported no actual or expected future sales.
- 3. Greater Miami Chamber of Commerce's (GMCC) outgoing mission to Brazil (under their Americas Linkages Program), May 2-6, 2005. GMCC reported 3 business leads out of 22 business appointments resulting in \$37,700 in immediate sales; and expected future sales of \$14.06 million; expected representation agreements totaling \$3.5 million and expected joint ventures worth \$1.6 million over the next 12 months, respectively (total economic impact \$19.19 million).

Total anticipated economic impact of 3 ITC-Certified third-party missions: \$71.54 million.

√ Strategic Plan
√ Business Plan
Budgeted Priorities
Customer Service
ECC Project
Workforce Dev.
Audit Response
Other
(Describe)

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#### **MAJOR PERFORMANCE INITIATIVES**

Check all that apply

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Initiative ED 1-6 – Promote Greater Cultural Appeal of Miami-Dade County for Businesses: Received incoming delegation from Asti, Italy headed by the President of the Province of Asti, Dr. Roberto Marmo. The ITC, through the Miami-Dade County Sister Cities program coordinated the visit of twelve participants who were seeking to develop new economic partnerships, encourage tourism, and increase the cultural ties that exist between the two countries.	<ul> <li>✓ Strategic Plan</li> <li>✓ Business Plan</li> <li>_ Budgeted Priorities</li> <li>_ Customer Service</li> <li>_ ECC Project</li> <li>_ Workforce Dev.</li> <li>_ Audit Response</li> <li>_ Other</li> <li>_ (Describe)</li> </ul>
Initiative ED 1-6 – Promote Greater Cultural Appeal of Miami-Dade County for Businesses:  Staffed and conducted one (1) Sister Cities Coordinating Council meeting and six (12) Sister Cities Committee meetings.	<ul> <li>✓ Strategic Plan</li> <li>✓ Business Plan</li> <li>— Budgeted Priorities</li> <li>— Customer Service</li> <li>— ECC Project</li> <li>— Workforce Dev.</li> <li>— Audit Response</li> <li>— Other</li> <li>— (Describe)</li> </ul>
Initiative ED1-8 – Enhanced Public Reporting Regarding Funded Activities:  Increased the promotion of both the ITC and Miami-Dade County as the premier gateway for hemispheric trade by publishing the 5 <sup>th</sup> annual "Trade Numbers" publication – a comprehensive trade statistical guide.	<ul> <li>✓ Strategic Plan</li> <li>✓ Business Plan</li> <li>_ Budgeted Priorities</li> <li>_ Customer Service</li> <li>_ ECC Project</li> <li>_ Workforce Dev.</li> <li>_ Audit Response</li> <li>_ Other</li></ul>
Initiative ED1-8 – Enhanced Public Reporting Regarding Funded Activities:  Produced and disseminated current trade information to Miami-Dade County trade interests through three (3) monthly ITC newsletters, the "Miami-Dade Global Trader".	<ul> <li>✓ Strategic Plan</li> <li>✓ Business Plan</li> <li>— Budgeted Priorities</li> <li>— Customer Service</li> <li>— ECC Project</li> <li>— Workforce Dev.</li> <li>— Audit Response</li> <li>— Other</li> <li>— (Describe)</li> </ul>
Initiative ED1-8 – Enhanced Public Reporting Regarding Funded  Activities:  Received an incoming delegation from Tianjin's Economic Development  Association (TEDA) as a result of a previous ITC-led mission to Asia where  County officials signed a letter of intent to establish business ties with the city of Tianjin, China. Members of the delegation expressed their interest in seeking facilities that Tianjin could use in Miami-Dade County to distribute their goods to Latin America and the Caribbean	√ Strategic Plan √ Business Plan Budgeted Priorities Customer Service ECC Project Workforce Dev. Audit Response Other (Describe)

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# **MAJOR PERFORMANCE INITIATIVES**

Check all that apply

Descri	the Key Initiatives and Status	
	tive ED1-8 – Enhanced Public Reporting Regarding Funded	$\frac{}{}$ Strategic Plan $\frac{}{}$ Business Plan
_	<u>ties – Protocol Services:</u>	Budgeted Priorities
Pro	ovided Protocol services for the following:	Customer Service
1.	Two (2) incoming trade missions	ECC Project
2.		Workforce Dev.
3.	· · · · · · · · · · · · · · · · · · ·	Audit Response
٥.	County to explore trade opportunities	Other
1	, , , , , , , , , , , , , , , , , , , ,	(Describe)
4.	One (1) Inter-American Conference of Mayors event	2 Structurais Dlan
	tive ED1-8 – Enhanced Public Reporting Regarding Funded	$\frac{\sqrt{\ \ }Strategic\ Plan}{\sqrt{\ \ }Business\ Plan}$
	ties - Participation in trade-related and business conferences:	Budgeted Priorities
Partici	pation in eight (8) trade-related and business conferences:	Customer Service
1.	Sponsored WTC Miami's Florida International Achievement Award	ECC Project Workforce Dev.
	2005 honoring Mr. Juan Cento, President of FedEx Latin America and	Audit Response
	the Caribbean.	Other
2.	Attended a Business Incubator Conference in Washington	(Describe)
3.	Sponsored and assisted in organizing the 8 <sup>th</sup> Annual Africando Trade	
٠.	and Investment Symposium. The topic of this year's Symposium was	
	"Assessing the effects of the World Trade Organization (WTO)	
	agreement on textile and clothing (ATC) of the African Growth and	
	Opportunity Act (AGOA)".	
4.	Participated in the 11 <sup>th</sup> International Economic Forum of the Americas	
	Conference in Montreal, Canada; The objective of the conference was	
	to promote an exchange of information on, and encourage open	
	discussion of major social and economic issues.	
5.	Sponsored and participated in the Ninth Symposium of the Americas	
6.	Sponsored and participated in the "Free Trade with Central America &	
	Dominican Republic" seminar.	
7.	Participated in the XXVI Hemispheric Congress (CAMACOL) – ITC	
, .	arranged business matchmaking appointments and provided protocol	
Q	Participated in "Economic Perspectives and Commercial Opportunities	
0.	with Ecuador" Seminar at the Miami Free Zone	
	with Ecuador Seminar at the Miann Free Zone	
		A Comment D1
<b>-</b>		$\frac{}{}$ Strategic Plan $\frac{}{}$ Business Plan
	tive ED1-8 – Enhanced Public Reporting Regarding Funded	Budgeted Priorities
<u>Activi</u>		Customer Service
Assist	ed in organizing and participated in the Eleventh Inter-American	ECC Project
Confe	rence of Mayors. This year's theme was "Municipal Cooperation for	Workforce Dev.
Econo	mic, Social and Democratic Development."	Audit Response
	·	Other
		(Describe)

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#### **MAJOR PERFORMANCE INITIATIVES**

Describe Key Initiatives and Status

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Describe Key Initiatives and Status	
Initiative ED1-8 – Enhanced Public Reporting Regarding Funded	$\frac{}{}$ Strategic Plan $$ Business Plan
Activities:	Budgeted Priorities
Staffed and conducted one (1) ITC Board of Directors meeting and three (3)	Customer Service
· /	ECC Project
ITC Committee meetings.	Workforce Dev.
	Audit Response
	Other
	(Describe)
	√ Strategic Plan
Initiative ED1-8 – Enhanced Public Reporting Regarding Funded	Business Plan
Activities: (Other Outreach Activities)	— Budgeted Priorities
1. Along with Commissioner Souto, visited Brazil and attended the 71 <sup>st</sup>	Customer Service
ExpoZebu (Nat'l Zebu Breeders Trade Show) in addition to	ECC Project
1 ,	Workforce Dev.
international cattle seminars on zebuin genetics. The agricultural and	Audit Response
livestock industries are very significant sectors in Brazil, which is	Other
Miami-Dade County's number one trade partner.	(Describe)
2. Coordinated meetings for a delegation from the Chamber of	
Construction Entrepreneurs from Chile with Miami-Dade Planning and	
Zoning Department	
3. Assisted the Florida Delegation SEUS/ Japan Association, Inc. with the	
visit of His Excellency Ryozo Kato, Japanese Ambassador to the U.S.	
4. Assisted the Producer from the U.S. Dept. of State Office of Broadcast	
Support with the Miami visit of Bolivian journalists.	

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#### PERSONNEL SUMMARY

#### A. Filled/Vacancy Report

NUMBED	Filled as of September 30 of Prior Year	Actual Number of Filled and Vacant positions at the end of each quarter								
NUMBER OF			Quarter 1		Quarter 2		Quarter 3		Quarter 4	
FULL-TIME	Year	Budget	Filled	Vacant	Filled	Vacant	Filled	Vacant	Filled	Vacant
POSITIONS-										
(9)	7	\$1,258,000	7	2	8	1	8	1	-	-

#### **Notes:**

#### B. Key Vacancies

- In the  $3^{rd}$  quarter the Department filled its Senior Executive Secretary vacancy from the  $2^{nd}$  quarter. During the  $3^{rd}$  quarter the department also experienced a vacancy in its Assistant to the Executive Director position. It is anticipated that this vacancy will be filled during the  $4^{th}$  quarter.

#### C. Turnover Issues

- None

#### D. Skill/Hiring Issues

- None

# E. Part-time, Temporary and Seasonal Personnel (Including the number of temporaries long-term with the Department)

- The department has one part-time employee to carry out the Caribbean Trade Initiative Program throughout the year.

#### F. Other Issues

- None

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## FINANCIAL SUMMARY – (ALL DOLLARS IN THOUSANDS)

		FISCAL YEAR 2004-2005							
	PRIOR		2nd Q	uarter	Year-to-date				
	YEAR Actual	Total Annual Budget	Budget	Actual	Budget	Actual	\$ Variance	% of Annual Budget	
Revenues									
Interagency Transfers	645	645	161	0	484	0	484	0%	
Transfer from G.F.	230	613	153	0	460	0	460	0%	
Carry Over	3	-	-	-	-	-	-	-	
Total	878	1,258	315	0	944	0	-944	0%	
Expense *									
Personnel	635	720	180	170	540	461	79	64%	
Operating	238	530	133	141	398	281	117	53%	
Capital	5	8	2	0	6	4	2	50%	
Total	878	1,258	315	311	944	746	201	59%	

<sup>\*</sup> Expenditures are reported by category - Personnel, Operating, and Capital.

**Equity in pooled cash (for proprietary funds only)** 

Fund/		Projected at Year-end as of							
Subfund	Prior Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4				
	N/A	N/A	N/A	N/A	N/A				
Total									

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#### Comments:

(Explain variances, discuss significant in-kind services, provide status of aged receivables at 30-60-90-+ days and those scheduled for write-off, if applicable)

#### Personnel Variances:

After three quarters, reported actual Personnel expenses were 64% of the department's annual budget for this category - 11% lower than budgeted through Quarter 3. This variance is primarily due to unexpected attrition from the delay in hiring two new positions for the fiscal year — International Business Incubator Coordinator and International Protocol Specialist. Both positions were filled mid-way through the 2<sup>nd</sup> quarter.

Operating Variances:

After three quarters, reported actual Operating Expenses were 53% of the department's annual budget – 22% lower than budgeted through Quarter 3. Operating Expenditures are expected to substantially increase in the 4<sup>th</sup> quarter when major program activities will take place.

Capital Variances:

Capital expenses are 25% less than budgeted through the 3<sup>rd</sup> quarter, but the variance is not significant (annual Capital Budget is \$8,000).

#### STATEMENT OF PROJECTION AND OUTLOOK

The Department projects to be within authorized budgeted expenditures and projects that available revenues will exceed expenses except as noted below:

Notes and Issues:

(Summarize any concern or exception, which will prohibit the Department from being within authorized budgeted expenditures and available revenues)

None

## DEPARTMENT DIRECTOR REVIEW

The Department Director has reviewed this report in its entirety and agrees with all information presented including the statement of projection and outlook.

Signature

Department Director

Date 9/1/0+